

CHANGE AND STRESS IN THE GLOBAL ENGAGEMENTS OF RESEARCH UNIVERSITIES

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- **SHIFT FROM WHAT?**

- Geopolitical Context of the Post World War 2 Era
- Educational Implications of the Cold War
- Broad Commitment to Mass Higher Education
- Focus on Development, Language and Culture
- Well-funded externally but internally often marginal

END OF THE COLD WAR - NEW MAGNITUDES

- Student mobility and global competitiveness
- New pathways and new destinations - Asia, Australia and the EU
- Engagement of professional schools - agriculture, business and medicine
- The internet and international research collaboration
- Alliances, Partnerships and Branches
- Alumni networks - Reciprocal support – Business Collaboration

9/11 AND THE GREAT RECESSION

- Rethinking mass higher education - cost and access
- Re-evaluation of cost benefits of global strategies
- Emphasis on Outcomes and Employment
- Concentration of Funded Research
- Issue-based global strategies
- Overarching reach of Security
- Disruptive political environment

IMPLICATIONS FOR GLOBAL ENGAGEMENTS

- Institutional differentiation
- Segmented revenues
- A new intellectual division of labor in research agendas
- Knowledge arenas rather than departments and colleges
- New flexibility of programs and their delivery
- Self-supporting and self-directed agendas
- Leadership, governance and external pressures

SHIFT TO WHAT?

- Geopolitical Uncertainty and Scholarly Mobility
- Conflict of Cosmopolitan, Nationalistic and Regional Values
- An Unfinished Information Revolution
- Institutional Reinvention within Higher Education